





CONTENTS

HABTOOR LEIGHTON GROUP	5	RAIL	41
REGIONAL PRESENCE	6	OIL AND GAS	45
STRUCTURE	7	OFFSHORE	46
INFRASTRUCTURE	9	ONSHORE	49
ROADS AND BRIDGES	10	MINING	51
TUNNELS	13	ASSOCIATED BUSINESSES	55
AIRPORTS	14	ADVANCE RAIL GROUP	57
PIPELINES	17	ADVANCE WATER AND ENVIRONMENT	57
PORTS AND HARBOURS	18	HABTOOR SPECON	57
WATER	21	HABTOOR STFA SOIL GROUP (HSSG)	57
POWER	22	LEIGHTON OFFSHORE	57
BUILDING	25	DELIVERY SYSTEMS	59
HOTELS	26	SUSTAINABILITY	61
COMMERCIAL AND RETAIL	29	HEALTH AND SAFETY	63
RESIDENTIAL	30	QUALITY	63
HOSPITALS AND HEALTHCARE	33	ENVIRONMENTAL MANAGEMENT	63
EDUCATION AND CULTURE	34	COMMUNITY RELATIONS	63
INDUSTRIAL FACILITIES	37		
SPORTS FACILITIES	38		

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HABTOOR LEIGHTON GROUP

The Habtoor Leighton Group (HLG) is one of the leading diversified international contractors in the Middle East and North Africa.

HLG employs more than 25,000 people, making us one of the largest construction groups in the region. Our strength is our ability to develop innovative, practical solutions for our clients.

HLG is part of the Leighton Group – one of the world's leading international contractors and the world's largest contract miner, with annual revenues exceeding US\$20 billion. The Leighton Group's major shareholder is HOCHTIEF from Germany – one of the world's leading providers of construction services. HOCHTIEF is majority owned by Spain's ACS Group – a world leader in infrastructure and building development for civil and engineering projects.

The Group also operates a diverse range of complementary Associated

Businesses that enable us to offer clients a one-stop solution for all their construction, development and asset management needs.

HLG has an extensive track record in large-scale projects across the region. For more than 40 years we have built a strong and loyal client base across both the public and private sectors.

HLG focuses on five core market sectors:

- INFRASTRUCTURE
- BUILDING
- RAIL
- OIL AND GAS
- MINING

REGIONAL PRESENCE

HLG has developed a reputation for delivering high quality projects across the Middle East and North Africa.

Headquartered in the United Arab Emirates, the Group has operations in the UAE, Oman, Northern Gulf, Qatar, Bahrain and the Kingdom of Saudi Arabia and we are expanding further across the region.

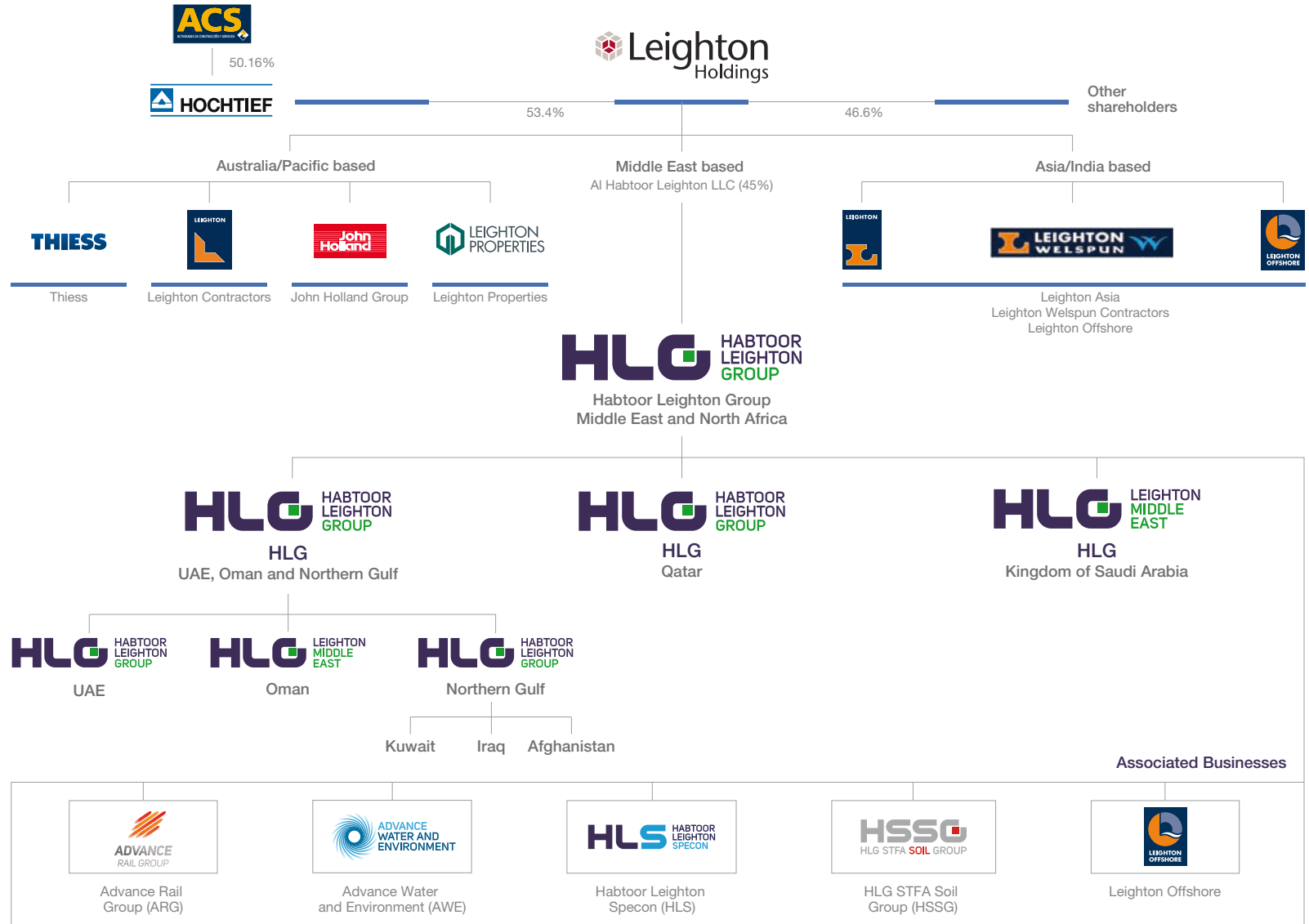


STRUCTURE

HLG offers clients an end-to-end solution for all their construction, development and asset management needs.

The Group operates through three separate Operations Units: United Arab Emirates, Oman and Northern Gulf; Qatar; and the Kingdom of Saudi Arabia. Each Operations Unit comprises a number of divisions which are registered in their respective country of operation.

HLG also operates a series of Associated Businesses across the region. The Associated Businesses are formed through strategic joint ventures with leaders in their respective industries.







INFRASTRUCTURE

HLG offers engineering and infrastructure services that include design, development, construction, and operation & maintenance, with a strong emphasis on transport-related projects.

- ROADS AND BRIDGES
- TUNNELS
- AIRPORTS

- PIPELINES
- PORTS AND HARBOURS

- WATER
- POWER

ROADS AND BRIDGES

HLG and its related companies have successfully completed a range of large-scale road projects. In doing so, we have become recognised as one of the leading international design and construction contractors in the Middle East and North Africa.

We have the skills and experience to successfully deliver projects ranging from regional roads and bridges through to major tollways, expressways and bypasses in urban areas.

Our services encompass design, development, construction and operation & maintenance.

Our specific areas of competency are:

- TOLLWAYS AND EXPRESSWAYS
- HIGHWAYS AND ARTERIALS
- LOCAL ROADS
- BRIDGES
- ACCESS AND HAUL ROADS
- TUNNELS
- RUNWAYS
- EMBANKMENTS



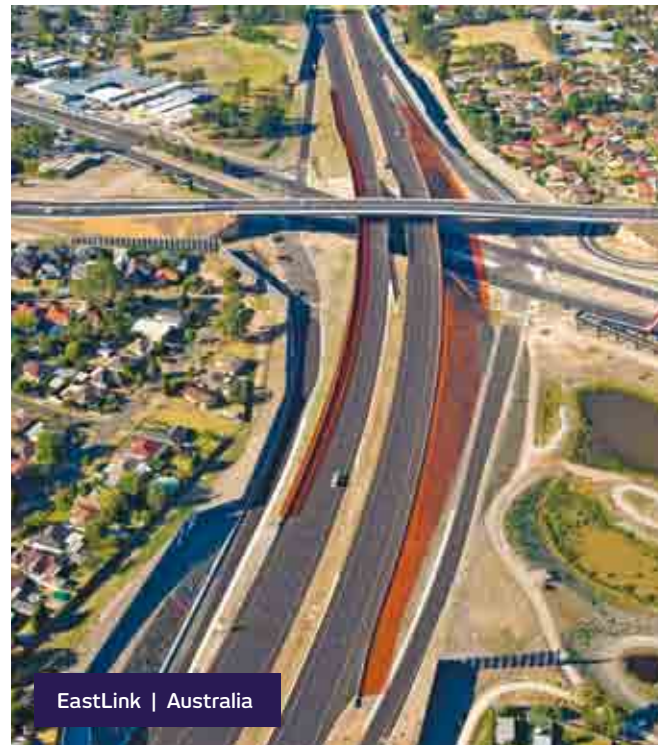
Saadiyat Link | Abu Dhabi, UAE



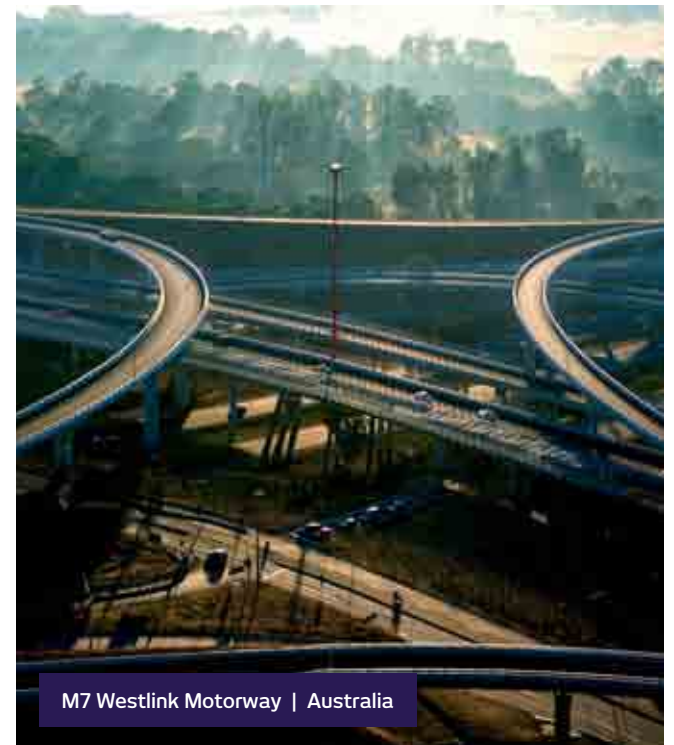
Bidbid-Sur Road Section 1 | Sultanate of Oman



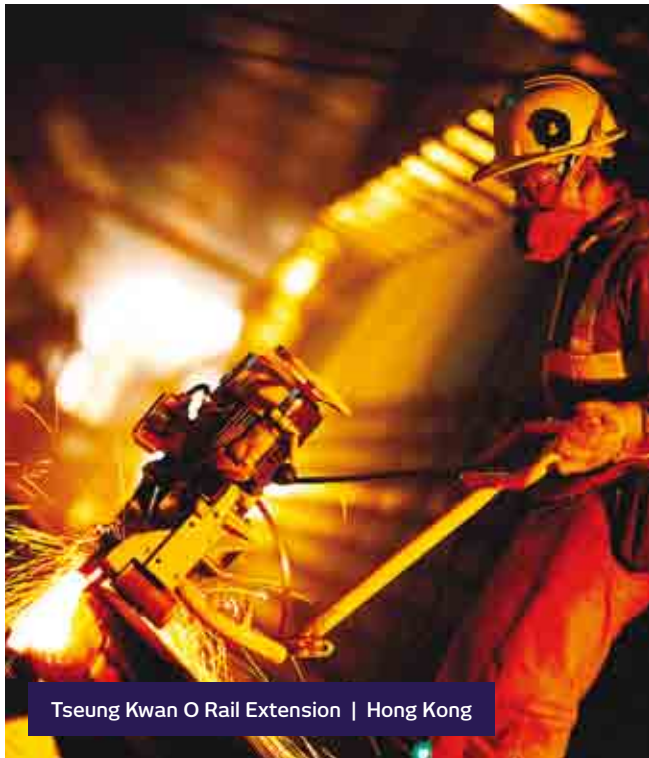
Kuala Lumpur to Putrajaya Highway | Malaysia



EastLink | Australia



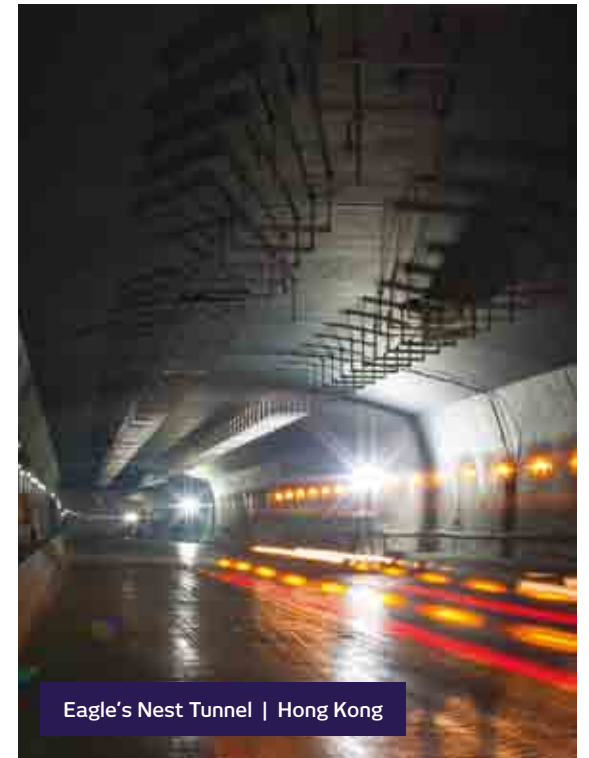
M7 Westlink Motorway | Australia



Tseung Kwan O Rail Extension | Hong Kong



Clem Jones Tunnel | Australia



Eagle's Nest Tunnel | Hong Kong



Airport Link | Australia



Epping to Chatswood Rail Link | Australia

TUNNELS

HLG and its related companies have extensive tunnelling experience in rail, road, water and oil and gas projects throughout Australia, Asia and the Middle East.

The Group's tunnelling expertise encompasses all major tunnelling methods, from earth pressure balanced and slurry tunnel boring machines, to roadheaders and drill and blast.

HLG also has extensive experience with in-tunnel works such as pipelines and rail track installations, electrical and mechanical works, cladding and portal construction.

All tunnel and associated works are carried out in accordance with HLG's established safety, quality and environmental management systems, and therefore achieve the highest possible construction industry standards.

AIRPORTS

HLG and its related companies have successfully completed a range of airport projects. In doing so, we have become recognised as one of the leading international design and construction contractors in the Middle East and North Africa.

We have the ability to deliver projects ranging from major international terminals, runways and associated infrastructure to regional and military airports.

Our services encompass design, development, construction and operation & maintenance.

Our specific areas of competency include:

- MAIN PASSENGER TERMINAL BUILDINGS
- RUNWAYS, TAXIWAYS AND APRONS
- HANGARS AND MAINTENANCE FACILITIES
- ASSOCIATED INFRASTRUCTURE INCLUDING TRANSPORT SYSTEMS AND FUEL ACCESS AND HAUL ROADS
- STORAGE



Melbourne Airport T2 Expansion | Australia



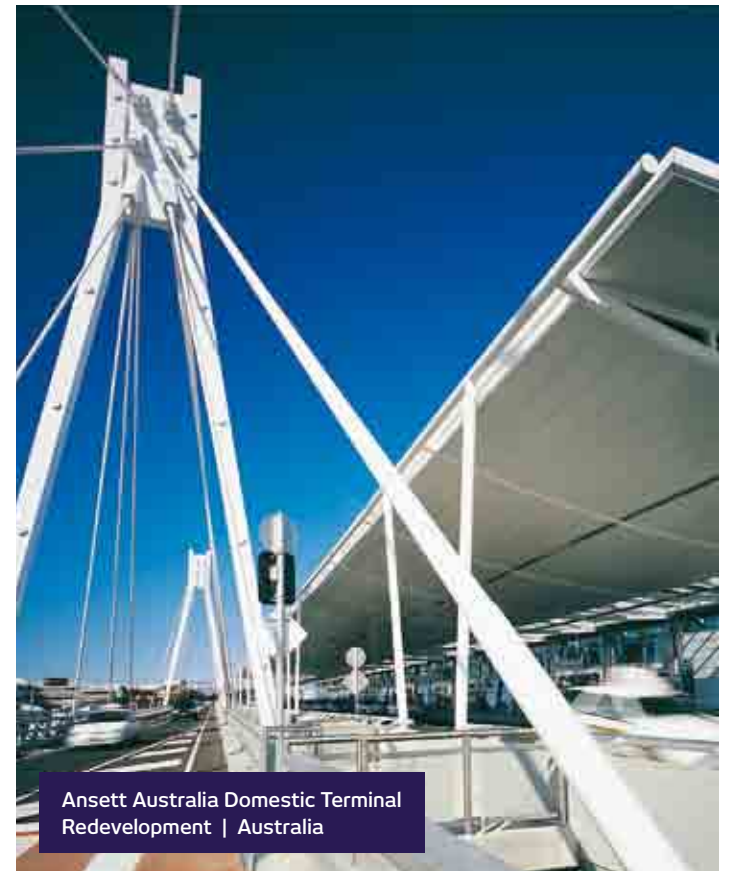
Abu Dhabi International Airport Expansion - Etihad Terminal | Abu Dhabi, UAE



Jetcare Hangar Extension | Australia



Multi Role Tanker Transport | Australia



Ansett Australia Domestic Terminal Redevelopment | Australia



Sugarloaf Water Pipeline | Australia



Liverpool to Ashfield Pipeline | Australia



Northern Sewerage Project Stages 1 and 2 | Australia



Melbourne Main Sewer Replacement | Australia

PIPELINES

HLG and its related companies are leaders in the design, construction and installation of pipelines and related infrastructure.

The Group has completed onshore and offshore pipelines, enabling the distribution of a range of materials including water, wastewater, crude oil, LNG, LPG and aviation fuel.

The Group has experience in various excavation methods, including horizontal direct drilling and the use of tunnel boring machines in various ground conditions.



PORTS AND HARBOURS

HLG and its related companies have played an active role in port and marine developments for many years.

The Group has delivered various port, reclamation, harbour, wharf and jetty projects throughout Australia, Asia and the Middle East.

We focus on protecting marine ecosystems, identifying any potential impacts, and developing mitigation strategies prior to undertaking work.



Lekir Bulk Terminal Jetty | Malaysia



Central Reclamation Phase III | Hong Kong



Khalifa Port and Industrial Zone (KPIZ) | Abu Dhabi, UAE



Duhail and Umm Qarn Reservoirs | Doha, Qatar



Bundamba Water Treatment Plant | Australia



South East Water Utility Services Alliances | Australia



Gold Coast Desalination Plant | Australia



Hinze Dam S3 | Australia



Sydney Desalination Plant | Australia

WATER

Throughout the Middle East and North Africa there is increasing focus on the supply, processing and storage of water resources.

Through Advance Water and Environment, HLG and its related companies deliver a wide range of water-related engineering and construction services to the industry, including:

- DESALINATION
- SEAWATER INTAKE AND CUTFALL WORKS
- LIFT AND PUMPING STATIONS
- WATER AND WASTEWATER TREATMENT
- WATER RECYCLING AND IRRIGATION
- DAMS AND BULK WATER CATCHMENT
- MEGA-RESERVOIRS AND STORAGE
- AQUEDUCTS, INTERCEPTOR AND TRUNK SEWERS (INCLUDING TUNNELLING)
- WASTE TREATMENT AND MANAGEMENT
- RENEWABLE ENERGY



POWER

HLG and its related companies offer innovative power generation solutions, including conventional thermal generation from gas, coal and oil, as well as renewable energy such as solar and wind power.

HLG's related companies are some of the most experienced providers of generation equipment, delivering a range of services to government utilities, independent power providers and remote project developers.

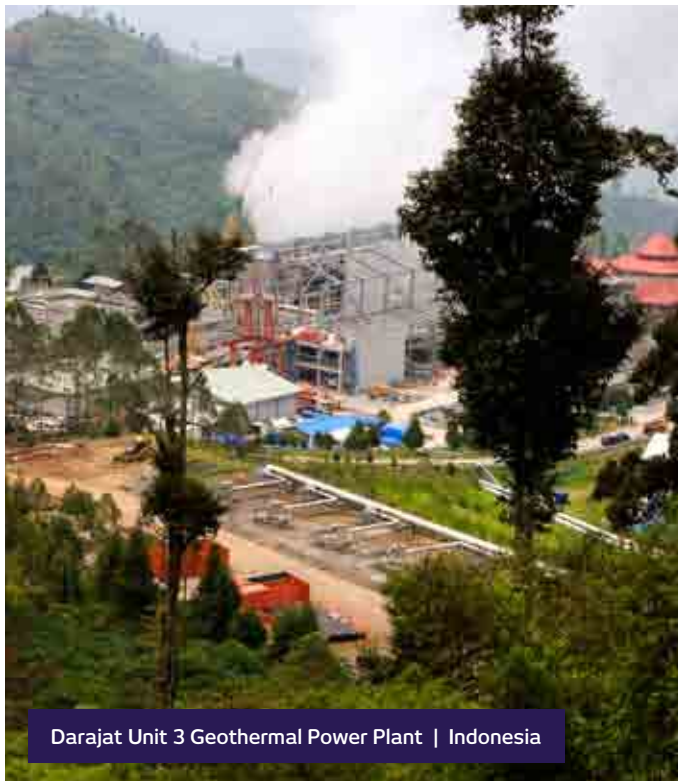
The Group has completed a number of power generation and transmission turnkey and upgrade projects, varying from remote project sites to major power utilities. Services include operations, maintenance and refurbishment.



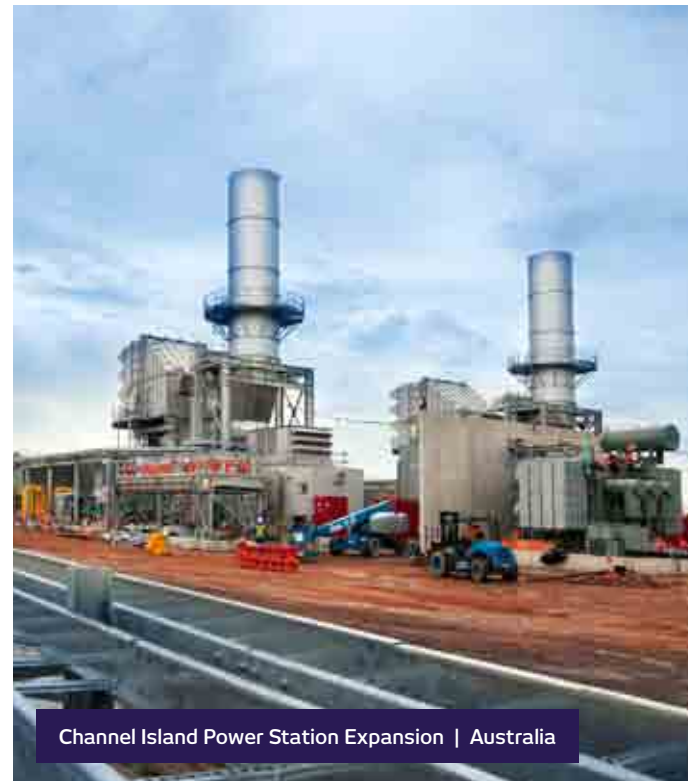
Manjung Coal Fired Power Station | Malaysia



Macarthur Wind Farm Project | Australia



Darajat Unit 3 Geothermal Power Plant | Indonesia



Channel Island Power Station Expansion | Australia



ANSTO Replacement Research Reactor | Australia





BUILDING

HLG is regarded as one of the premier builders in the Middle East and North Africa.

Our building expertise encompasses:

- HOTELS
- COMMERCIAL AND RETAIL
- RESIDENTIAL
- HOSPITALS AND HEALTHCARE
- EDUCATION AND CULTURE
- INDUSTRIAL FACILITIES
- SPORTS FACILITIES

HOTELS

HLG has delivered numerous large-scale hotel developments across the Middle East. The business specialises in combining locally-inspired design elements with modern architectural features and finishes.

HLG's design and build solutions incorporate luxury guest rooms, suites and exclusive penthouses, ballrooms and convention centres.

In addition, HLG's hotel developments include beach clubs, health spas, restaurants, retail and entertainment facilities.



Doha City Centre | Doha, Qatar



Ritz-Carlton Abu Dhabi, Grand Canal | Abu Dhabi, UAE



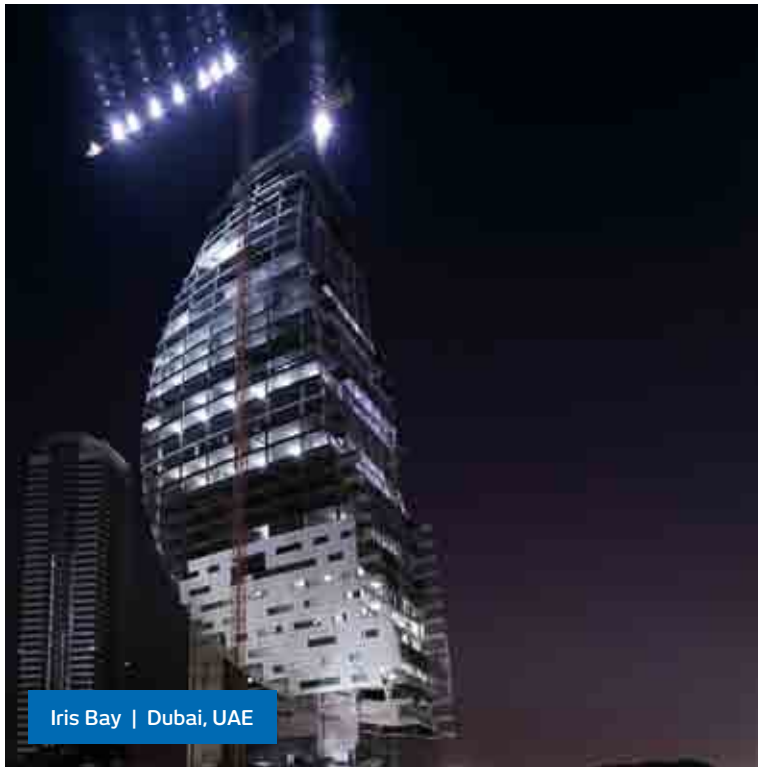
Dusit Hotel, Residential and Commercial Complex | Abu Dhabi, UAE



Burj Al Arab and Jumeirah Beach Hotel | Dubai, UAE



Capital Gate | Abu Dhabi, UAE



Iris Bay | Dubai, UAE



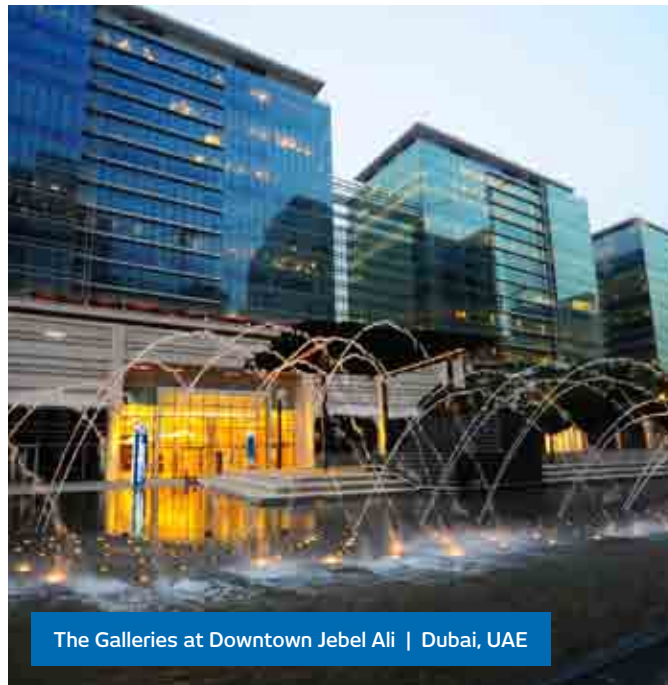
Al Dareen Tower | Doha, Qatar



Al Faisal Tower | Doha, Qatar



Al Sufouh Mixed-Use Development | Dubai, UAE



The Galleries at Downtown Jebel Ali | Dubai, UAE

COMMERCIAL AND RETAIL

HLG is one of the region's most recognised and respected builders of multi-level commercial and retail developments.

Using a combination of passive and active environmental features, HLG has delivered many of the region's premier offices and shopping malls.

HLG's comprehensive building solutions incorporate design and delivery of all elements of the project, from enabling works to sub-structures, superstructures and fit-out.

RESIDENTIAL

HLG has an extensive portfolio of completed residential developments from luxury villas to private and serviced apartments.

The Group specialises in delivering modern, contemporary designs incorporating high-tech amenities and quality leisure facilities.

HLG is also credited with the engineering, procurement and construction of large-scale accommodation villages.

The Group's energy efficient designs meet international welfare standards and provide a cost-effective solution to modern housing for company workforces.



Jumeirah Beach Residences | Dubai, UAE



Emerald Palace | Dubai, UAE



Luxury Villas | Dubai, UAE



Goldcrest Views 1 Residential Tower | Dubai, UAE



Arzanah Wellness and Diagnostic Centre | Abu Dhabi, UAE



Mafraq Hospital | Abu Dhabi, UAE



Dubai Hospital | Dubai, UAE



Greenslopes Hospital | Australia



New Royal Newcastle Centre - John Hunter Hospital | Australia



Royal Prince Alfred Hospital | Australia

HOSPITALS AND HEALTHCARE

HLG has a strong track record in the construction of hospitals and healthcare facilities.

In close collaboration with specialist providers, HLG uses integrated delivery models to produce high quality, leading-edge research and treatment facilities for clients.

HLG prides itself on the delivery of state-of-the-art, technology-enabled specialist healthcare facilities. We are committed to developing innovative construction methods that add value to projects and client relationships.

EDUCATION AND CULTURE

HLG understands the importance of developing a knowledge economy and is recognised as the leading education and culture infrastructure contractor in the Middle East and North Africa region.

Our proven track record includes the design and construction of major universities and schools, technology parks, theatres and museums.

In the execution of these mega-projects, HLG specialists have delivered world-class academic buildings, lecture wings, auditoriums, libraries, recreation facilities, residential accommodation and dining halls.



Paris Sorbonne University | Abu Dhabi, UAE



National Portrait Gallery | Australia



Emirates International School | Dubai, UAE



Australian International School | Hong Kong



Nokia Mobile Phone Manufacturing Facility | India



Amcor Glass Container Manufacturing Plant | Australia



BlueScope Steel Coating Plant | Vietnam



Alcan Gove Expansion | Australia

INDUSTRIAL FACILITIES

HLG and its related companies are recognised as leaders in the design and construction of industrial facilities, including manufacturing and processing facilities.

We have successfully delivered tailored manufacturing facilities for the world's leading information technology and telecommunications providers. HLG's related companies also have extensive

experience in the areas of materials handling, iron ore and steel, coal, glass plants, pulp and paper, ethanol, bio-fuels and tunnel control systems.

SPORTS FACILITIES

HLG and its related companies have delivered a range of major sporting facilities.

Innovative design and construction underpins our success in delivering high quality, spectator-friendly sporting

facilities including sports stadiums, golf courses and clubhouses, equine facilities, aquatic centres and motor racing arenas.



Al Ain Sports and Cultural Club | Abu Dhabi, UAE



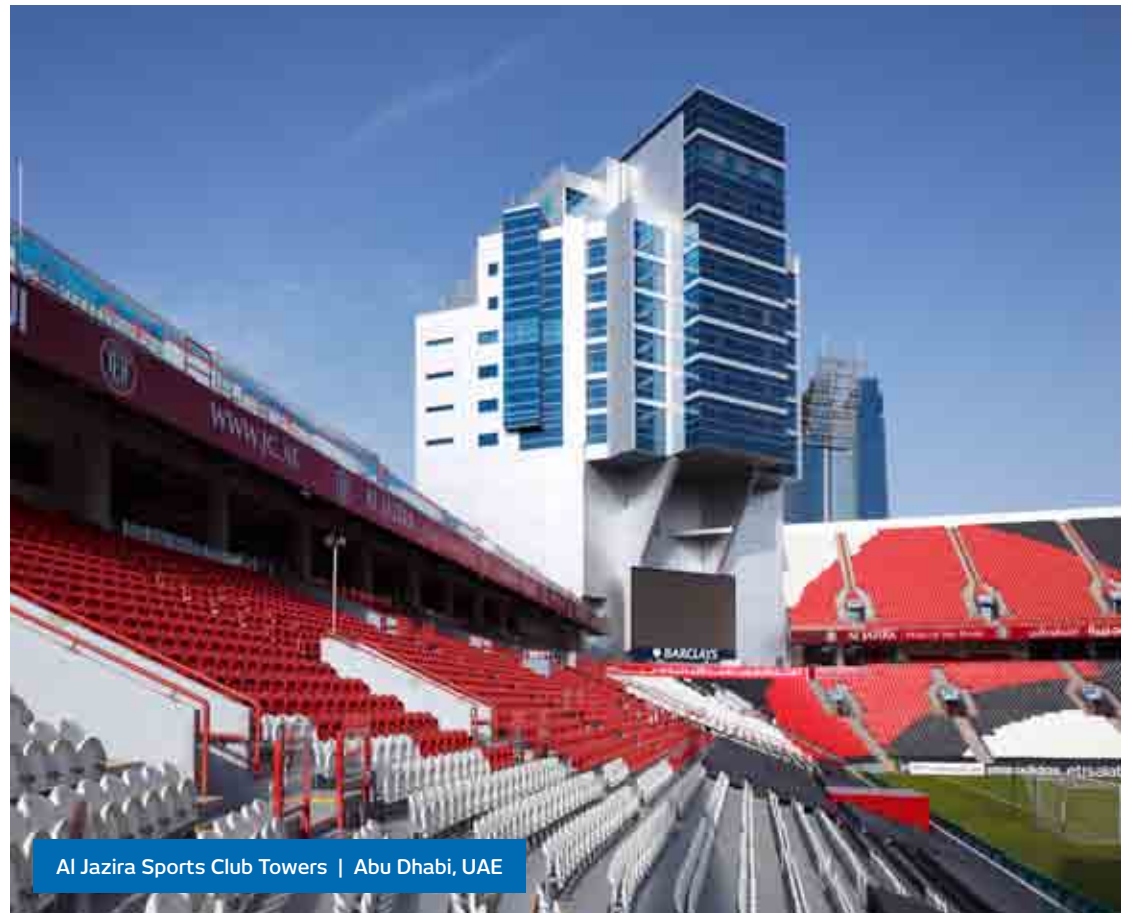
Saadiyat Beach Golf Academy | Abu Dhabi, UAE



Zayed International Cricket Stadium | Abu Dhabi, UAE



Saadiyat Beach Golf Course | Abu Dhabi, UAE



Al Jazira Sports Club Towers | Abu Dhabi, UAE





RAIL

HLG's rail operations are undertaken through its specialist rail services provider, Advance Rail Group (ARG).

ARG delivers project management, engineering, construction and maintenance services to the public and private railway sectors throughout Australia, Asia, the Middle East and North Africa.

RAIL

Advance Rail Group (ARG) specialises in the development, design, construction, testing & commissioning, and maintenance & operation of transport, mining, metro, regional and heavy haul infrastructure projects.

ARG's capabilities include:

- SIGNALLING
- TRACK CONSTRUCTION AND MAINTENANCE
- OVERHEAD TRACTION
- EARTHWORKS AND DRAINAGE
- STRUCTURES AND BRIDGES
- POWER
- COMMUNICATION SYSTEMS
- WELDING
- TIE RENEWAL
- SURFACING
- BALLAST CLEANING
- PROCUREMENT



Kowloon Southern Link | Hong Kong



Rawang - Ipoh Rail Double Tracking Project | Malaysia



Metro Trains Melbourne | Australia



MetroRail City Project | Australia



Epping - Chatswood Rail Link | Australia



TrackStar Alliance | Australia





OIL AND GAS

The oil and gas sector represents a major growth area for HLG. The expertise of HLG and its related companies is focused on near-shore import and export facilities and onshore facilities in greenfield and brownfield locations.

OFFSHORE

HLG's offshore oil and gas expertise is provided through Leighton Offshore. It is focused on nearshore and shallow water segments.

Leighton Offshore is recognised as an industry leader in single point mooring system (SPM) installations and has significant experience in laying large diameter offshore pipelines.

Its fleet of modern, purpose-built pipe-lay barges and construction support vessels are specifically designed for the segments we work in, providing clients with confidence and surety for the safe and timely completion of their projects.

We own an extensive array of equipment to support our operations including pipe-laying barges, crane barges, support vessels, 300 metric tonne linear winches, piling equipment for driven and reverse circulation drilled and grouted piles, and reel drive bases for flexible pipe-laying.

Leighton Offshore's extensive offshore oil and gas capabilities include:

- SUBSEA RIGID PIPELINES AND RISERS (INFIELD, INTRAFIELD AND NEARSHORE)
- SUBSEA FLEXIBLE PIPELINES AND I/J TUBE INSTALLATIONS
- TOPSIDES SUPPORT AND MODIFICATION/UPGRADE WORKS
- COMPLETE SINGLE POINT MOORING SYSTEMS
- OFFSHORE CONCRETE GRAVITY STRUCTURES
- SUBSEA INSTALLATIONS, INCLUDING PIPELINE END MANIFOLDS AND OTHER STRUCTURES
- OFFSHORE PILING OPERATIONS





Kochi SPM and Offshore Pipeline | India



Pipeline Replacement Project II | India



Jamnagar Export Refinery SPM and Pipelines | India



Permanent Aviation Fuel Supply Facility | Hong Kong



Gorgon Project Site Preparation | Australia



Devil Creek Development | Australia

ONSHORE

We deliver projects in the following areas:

- EARTHWORKS, CIVIL AND INFRASTRUCTURE
- STRUCTURAL, MECHANICAL AND PIPING
- ELECTRICAL AND INSTRUMENTATION
- MARINE – JETTIES, WHARVES, BREAKWATERS, CONCRETE GRAVITY STRUCTURES





MINING

HLG is part of the Leighton Group, the world's largest contract miner. The Group has been involved in the mining and resources market since the 1940s.

Group companies often manage and operate mines for their lifetime and have been involved in developing new skills to conduct mining, processing, haulage and

train load-out operations of coal, iron ore, gold, nickel, bauxite, phosphate and copper. The Group also constructs resources-related infrastructure.



MSJ Coal Mine | Indonesia



Prominent Hill Mine | Australia



Ukhaakhudag Coal Mine | Mongolia



Mt Owen Coal Mine | Australia



Melak Coal Mine Project | Indonesia

MINING

Contract mining is becoming increasingly prevalent as mining and resources companies look to enhance productivity and improve efficiency.

Mine owners engage the services of a specialist mining contractor to undertake mining of its resources and any mine-related activities. HLG can offer clients a comprehensive range of mine operating services including:

- CONTRACT MINING OF A WIDE RANGE OF RESOURCES, INCLUDING PHOSPHATE, COAL, GOLD, COPPER, NICKEL AND IRON ORE
- FEASIBILITY STUDIES, CONCEPT PLANNING AND COST STUDIES
- EQUIPMENT SELECTION
- BENEFICIATION AND PROCESSING OF ORE
- INFRASTRUCTURE DEVELOPMENT AND OPERATION
- SITE REHABILITATION AND ENVIRONMENTAL MANAGEMENT





ASSOCIATED BUSINESSES

HLG operates a number of Associated Businesses that complement the Group's core construction activities.

The Associated Businesses are formed through strategic joint ventures with leaders in their respective industries.

The specialist services provided by these Associated Businesses include MEP services, foundation engineering, rail, water and offshore oil and gas.

Through these Associated Businesses, HLG offers clients a complete solution for all their construction needs, from the foundations, through to fit-out and ongoing operations & maintenance.



Advance Rail Group



Advance Water and Environment (AWE)



Habtoor Leighton Specon



Habtoor STFA Soil Group (HSSG)



ASSOCIATED BUSINESSES

Advance Rail Group (ARG)

HLG's rail operations are undertaken through its specialist rail services provider, Advance Rail Group (ARG). ARG is a joint venture between HLG and John Holland, one of Australia's leading rail contractors and part of the Leighton Group.

The Group specialises in the development, design, construction, testing & commissioning, maintenance & operation of transport, mining, metro, regional and heavy haul rail infrastructure projects.

www.advancerrailgroup.com

Advance Water and Environment (AWE)

Advance Water and Environment (AWE) is a provider of specialist water, wastewater and environmental contracting services.

AWE is a joint venture between HLG and John Holland, who together have a proven track record in the successful delivery of complex, high-quality water infrastructure and environmental projects.

www.advwaterenv.com

Habtoor Leighton Specon (HLS)

Habtoor Specon is a joint venture between HLG and Specialist Construction (Specon Ltd), a mechanical, electrical and plumbing (MEP) contracting firm.

Habtoor Specon is a market leader in providing turnkey MEP services for hotels, airports, hospitals, residential and commercial towers and sports facilities.

www.hlspecon.com

Habtoor STFA Soil Group (HSSG)

Habtoor STFA Soil Group (HSSG) is a joint venture between HLG and STFA Construction Group, one of Turkey's oldest and most respected construction firms.

HSSG offers a comprehensive range of foundation engineering services for large-scale projects throughout the region, including shoring, dewatering, excavation, and piling.

www.hssg.com

Leighton Offshore

HLG's offshore oil and gas expertise is provided through Leighton Offshore.

Leighton Offshore is recognised as an industry leader in single point mooring (SPM) system installations and has significant experience in laying large diameter offshore pipelines.

www.leightonoffshore.com



DELIVERY SYSTEMS

HLG is committed to providing a range of delivery methods that best suit the needs of individual clients and their projects.

We consult with our clients at the outset of each project to determine the best possible delivery solution for their needs. We make choices that are appropriate to the project's environment and beneficial to all stakeholders.

We provide solutions that address quality, cost, schedule controls, risk management, legal liabilities and sustainability factors.

We can offer a range of delivery options including:

- HARD DOLLAR (LUMP SUM)
- GUARANTEED MAXIMUM PRICE (GMP)
- DESIGN AND CONSTRUCT (D&C)
- ENGINEERING PROCUREMENT CONSTRUCT (EPC)
- PROJECT/CONSTRUCTION MANAGEMENT
- ALLIANCING
- NEGOTIATED
- PRIVATISED (PPP/BOO/BOOT)





SUSTAINABILITY

HLG's management systems underpin our commitment to promoting and supporting sustainability within the Group and the wider community. Through our integrated management system, we ensure that projects are delivered successfully and sustainably.





SUSTAINABILITY

Health and Safety

Occupational health and safety is a priority for the Group, and our strong safety record is a key competitive advantage. The Group is committed to providing a safe, healthy and positive working environment for all its employees and those under its care.

We aim to eliminate all class-one accidents (an accident that results in fatality or permanently alters a person's life) and to minimise, and ultimately eliminate, all lost-time accidents on our sites. Safety management committees undertake monthly safety audits of every project, to ensure their compliance with the safety policy and international certification OHSAS18001:2007 for the Group's occupational health and safety system.

Quality

Quality management is central to all HLG's activities. We provide clients with a professional approach to project delivery. It is company policy to provide superior service to clients by understanding and responding to their needs and expectations, and to systematically manage projects to maximise value for all stakeholders.

Our quality system is certified to ISO9001:2008. Comprehensive quality systems provide objective and thoroughly documented evidence of a project's conformance to all regulatory and contractual obligations.

Environmental Management

The Group is regarded throughout the construction industry as a leader in environmental management. We are aware of the impact that our work can have on the environment, and as such, environmental management forms an important element of our project management and reporting systems.

HLG adheres to an environmental policy that ensures it complies with all relevant environmental laws and regulations, takes all practicable steps to prevent pollution in our activities, and conserves resources through the efficient use of energy and materials. We are certified to ISO14001:2004.

Community Relations

HLG recognises that, wherever we operate, we are a guest of the local community, and we endeavour to minimise the impact of our work on residents and their environment. We encourage communication and consultation with the local communities who may be affected by our work. As part of our commitment to supporting communities, the Group offers financial support for community-driven initiatives that provide maximum benefit for local residents.

